

Annual Report 2008

Charles University in Prague, Faculty of Social Sciences,
Center for Social and Economic Strategies



Our Mission

The Center for Social and Economic Strategies is an interdisciplinary research and teaching unit developing the theory, methodology and practice of exploring possible futures and applying forecasts to practical management policies. For these purposes CESES:

- ⇒ identifies key issues and development priorities for the Czech Republic in the context of globalization and European integration;
- ⇒ produces particular and comprehensive analyses, scenarios, visions and strategies of the social, economic, environmental and political development of the Czech Republic in a global context;
- ⇒ creates cognitive and methodological prerequisites for improving the strategic management of the country;
- ⇒ promotes dialogue with specialists, politicians, public administration officials, representatives of public sector, and individual citizens.

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From the Head of CESES



Dear Friends of Good Future,

The task of the Center for Social and Economic Strategies of the Faculty of Social Sciences of Charles University in Prague has been from its inception in 2000 to systematically explore the possible futures of our country, to identify looming threats and developmental possibilities, and to outline visions, strategies and scenarios of its further development.

In 2008 we presented experts and the general public with more food for thought and development of conceptual and productive public policies. A summary of relevant information will be found in this report, and details can be obtained by visiting our website, <http://ceses.cuni.cz>.

Our publications find their way to readers in the Czech Republic and abroad. Among the Czech book I would like to mention one publication that we spent years compiling and that is based on our forecasting efforts and solid theoretical foundations. Released by Sociologické nakladatelství Publishers, its title translates as Strategic Choices for the Czech Republic – Theoretical Solutions.¹ Another book, written in English and released by Matfyzpress Publishers, analyses the problem of governance in the Czech Republic in a European and global context.²

Of course we could not stay detached from important developments that shape possible futures in and outside the Czech Republic. As part of our permanent effort to encourage public dialogue we organized a public debate in January with one of the Czech presidential candidates, Professor Jan Švejnar on the theme of strategic choices for this country. At the very end of last year we organized a panel discussion under the keynote "Impacts of the financial crisis and global recession on the Czech economy". In the period between these two events we invited experts and members of the public to more than thirty conferences, workshops and seminars. One of the most successful events was the international conference "Security Strategies for Europe – New Priorities and New Threats", held in November. August was the only month we took a time out.

The editorial board of the new periodical – The Central European Journal of Public Policy, launched by several members of CESES in 2007, reported rapidly increasing interest in its contents and publishing possibilities. Two more issues were released in 2008.

I believe this Annual Report will help you to better understand what the Center for Social and Economic Strategies at Charles University's Faculty of Social Sciences can offer to you, your institutions, and this whole country. We are grateful for any comments and suggestions on how to further improve our output. You can send them to ceses@fsv.cuni.cz or share them at our meetings.

Prof. PhDr. Martin Potůček, CSC., MSc.

¹ POTŮČEK, Martin - MUSIL, Jiří - MAŠKOVÁ, Miroslava (eds.) *Strategické volby pro Českou republiku : teoretická východiska*. 1st Edition. Praha : Sociologické nakladatelství, 2008. 375ps. ISBN 978-80-86429-86-1.

² POTŮČEK, Martin (ed.) *Capacities of governance in the Czech Republic*. 1st Edition. Prague : Matfyzpress, 2008. 198 p. ISBN 978-80-7378-038-8.

National Research Projects

Visions and Strategies of the Development of Czech Society within the EU

A particular project developed within the framework of a joint research intention of Charles University's Faculty of Social Sciences and Philosophical Faculty (reg. no. MSM0021620841). The objective is to identify a set of relevant visions for modernizing the Czech Republic, to ascertain the parameters of existing potentials and moving implementation forces, and to develop possible strategies of implementing these visions within the Czech Republic as well as in the integration of the Czech Republic in the EU and the global division of labour. The aim is also to promote the conceptual and methodological basis for the forecasting and shaping of public policy.

The project is divided into five theme subprojects:

Visions and strategies of Czech Society's development in the EU:

Criteria, coordination and communication

This umbrella project coordinates other staff projects and encourages communication in public space as a pre-requisite of creation and practical implementation of visions and strategies. It promotes an overall concept of formulating comprehensive visions and strategies as well as a criteria bloc of quality and sustainability of life; special attention is paid to the relationships between social cohesion and economic competitiveness.

Project Manager: Martin Potůček

Strategic governance

The project chiefly aims to produce theoretical concepts of research in strategic governance and provides a survey of empirical findings about strategic governance processes (or their absence) on various levels, including international and transnational institutions, notably the EU. Also offered is comparison of approaches to strategic governance in other selected countries.

Project Manager: František Ochrana

Modernization and its actors

The project identifies existing potentials and moving forces responsible for modernization including an analysis of the abilities of leading social actors – bearers of visions and development strategies; ways of their prospective thinking, their priority orientations, mutual conflicts, tensions and problems the solution of which is an essential condition of achieving specific visions through specific strategies. This research is based on the interpretation of sizable data sets from international and national surveys of popular opinions on the relevant issues of modernization.

Project Manager: Pavol Frič

Security

The project builds upon a wider approach to security and develops its theoretical and applied levels; identifies key factors influencing the security of the Czech Republic and the European Union; and formulates forecasts concerning the future development of security situations at large, in Europe and the Czech Republic. Members of the project team share in expert discussions on the formulation of a new Security Strategy of the Czech Republic and other key documents.

Project Manager: Miloš Balabán

Methodology of analysing and formulating public policies and strategies

This is the methodological "coping stone" of the whole master project. Its aim is to foster the theory and methodology of comprehensive forecasting studies and to generalize experience with practical forecasting and public policy.

Project Manager: Arnošt Veselý

Project Homepage: <http://www.ceses.cuni.cz/ceses-15.html>

Social and cultural cohesion of a differentiated society

The focus of Project 1J 028/04-DP2 of the Ministry of Education's National Research Programme I is the present situation, changes and development prospects of social and cultural cohesion of Czech society, and its objective is to propose realistic strategies of strengthening cohesion on the macro, i.e. national level as well as on the mezzo and micro levels.

Four research units joined together to implement the project:

CESES, Faculty of Social Sciences, Charles University, Prague;

Institute of Sociological Studies, Faculty of Social Sciences, Charles University, Prague;

Institute of Sociology, Academy of Sciences of the Czech Republic;

Faculty of Social Studies, Masaryk University, Brno.

CESES is the coordinator of a project based on sweeping nationwide questionnaire probes, comparative analysis relying on international databases, institutional analysis, data analysis of internal peripherals of the Czech Republic, and in-depth and group interviews of selected population categories in the Czech Republic.

Project Manager: Jiří Musil

Project Homepage: <http://www.ceses.cuni.cz/ceses-17.html>

Shared values and behavioral standards as a source of strengthening social cohesion and overcoming adverse impacts of social differentiation in the Czech Republic

National Research Program II, Ministry of Education, Youth and Physical Education (reg. no. 2D06014)

The goal of the research project spread over 2006-2010 is to analyze changes in the social structure and obtain background material to identify social cohesion-enhancing factors in the Czech Republic. Analysis of new social differentiation processes and their associations with the Czech society's value, belief and standard structure will produce methods to assist secondary socialization which would help strengthen social cohesion. Analysis of new social differentiation processes and their associations with the Czech society's value, belief and standard structure will produce methods to assist secondary socialization which would help strengthen social cohesion.

Project Manager: Libor Prudký

Research of new principles and methods of public protection, crisis management and increasing alertness to potential effects of chemical, radioactive and nuclear weapons and other hazardous substances; Ministry of the Interior, General Directorate of Czech Fire Rescue Service, Public Protection Institute of Lázně Bohdaneč

This is a joint project of the Czech Ministry of the Interior and General Directorate of the Czech Fire Rescue Service – Public Protection Institute of Lázně Bohdaneč. The goal of this 2006-2010 research project is to predict future changes in the security environment and their impact on the security policy of the Czech Republic.

Project Manager: Miloš Balabán

International Research Projects

Civil Society and New Forms of Governance in Europe – The making of European Citizenship – Network of Excellence (CINEFOGO)

Within this project under the 6th EU Framework Program (Contract no. 5133050), CESES has joined a consortium of more than 40 universities and research centers. The purpose of this network is to generate and disseminate findings about the development of citizenship values and overlapping identities as well as to overcome civic apathies and social exclusions in Europe. Denmark's Roskilde University is the chief project coordinator. CESES is the network's main coordinator for the effective transfer of scientific findings and best practices on to many target groups at various European Community levels; it is also the national coordinator within the Czech Republic.

Project Manager: Martin Potůček

The Role of Organized Civil Society for the Governance of Transition in the Czech Republic (CISOCICZ)

This has been a project under the 6th EU Framework Program, approved by the European Commission in the framework of the Marie Curie Chair Program (Contract no. MEXC-CT-2005-02449). CESES and the Department of Public and Social Policy of the Charles University Faculty of Social Sciences have played host to Dr. Jürgen Grote of Konstanz Universität (Germany), who analyzes interdependences and strategic behavior of public and private sector organizations.

Project Manager: Jürgen Grote

Finance and Mental Health Services Training in Czech Republic/Central Europe

The objective of the joint project of CESES at the Charles University Faculty of Social Sciences with The School of Public Health at the University of California (Berkeley, U.S.A.) is to introduce high-level interdisciplinary studies in the U.S.A. for economists, sociologists, psychologists, physicians and/or post-doctoral students of other social or political sciences from the Czech Republic, Slovakia, Croatia, Bulgaria, and Romania.

Project Manager: Martin Potůček

A New Agenda for European Security Economics (EUSECON)

Under the 7th EU Framework Program, CESES has participated, since the spring of 2007, in the preparation, and since March 2008 in the implementation, of the "EUSECON – A New Agenda for European Security Economics" project. This falls under Theme 7 – Security. The project is coordinated by DIW Berlin with a consortium of 14 partners. Its goal is to outline a research framework in the field of "security economics" and to study economic aspects of specific security problems and policies.

Project Manager: Libor Stejskal

European Security Research and Innovation Forum (ESRIF)

Established in 2007, ESRIF is a European Commission-supported informal voluntary group of experts, whose main objective is to develop a mid and long term strategy for civil security research and innovation through public private dialogue by the end of 2009. ESRIF has 11 working groups. CESES staff member Miloš Balabán represents the Czech Republic in the ESRIF Foresight and Scenarios Working Group.

The Foresight and Scenarios Working Group provides:

- 1) Analysis of extant "foresight studies" in Europe, U.S.A. and on national level (preparing scenarios of security situation development)
- 2) Methodologies of the management of security research and innovations
- 3) The use of "foresight studies" and scenarios to support public debate on security issues and problems

Central European Journal of Public Policy



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2008 saw further issues of the **Central European Journal of Public Policy (CEJPP)**, whose aim is to provide academic scholars and professionals in different policy fields with the latest theoretical and methodological advancements in public policy, supported by

sound empirical research. The CEJPP is a peer-reviewed scientific journal, published in English and addressing all topics of public policy including civil society, social services and healthcare, environmental protection, education, labour market, immigration, security, public financing and budgeting, administrative reform, performance measurements, governance etc. It is a multi-disciplinary oriented journal which attempts to find a balance between description, explanation and evaluation of public policies and that encourages a wide range of social science approaches, both qualitative and quantitative.

According to plan, two issues were published in 2008, full of interesting articles and maintaining a balance of foreign and domestic inputs.

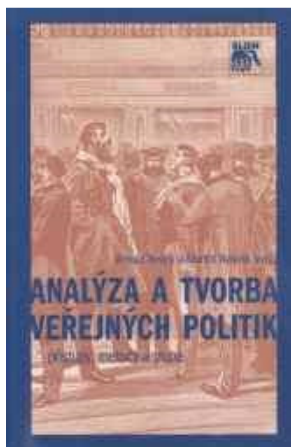
Author	Article
Tomáš Sirovátka	Activation Policies under Conditions of Weak Governance: Czech and Slovak Cases Compared
Henrik Kaare Nielsen	The Ambivalences of Civil Society
Bent Greve	What is Welfare?
Menno Fenger	Governance Dynamics in European Employment Policy
Jan Morávek	Problem Drug Use, Marijuana, and European Projects: How Epidemiology Helped Czech Policy Reformers
Miloš Balabán, Antonín Rašek, Libor Stejskal and	The Extended Concept of Security and the Czech Security Practice
Arnošt Veselý	Problem Tree: A Problem Structuring Heuristic

We have noticed a growing interest in our magazine among both authors and readers. The increased interest could be partly ascribed to the agreement we signed with EBSCO, the world's foremost premium research database service. In 2008 we enriched our board of advisors with internationally respected contributors. CEJPP's new contributors are Professors Thierry Berthet and Andy Smith in France, Dr. Nigel Swain of the UK, and Professor Jean-Michel De Waele of Belgium.

Principal Outputs of the Year

Publications

Analysis and Creation of Public Policies: Approaches, methods and practical solutions



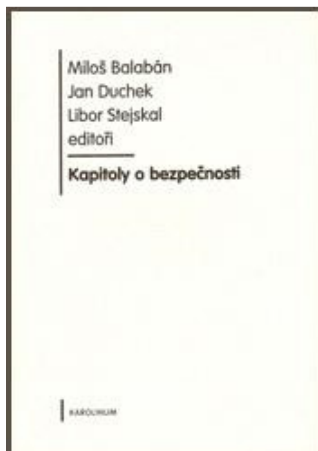
Editors: Veselý, Arnošt - Nekola, Martin
Sociologické nakladatelství (SLON), Prague 2007
Number of pages: 407
ISBN: 978-80-86429-75-5

The book is intended for those who analyse and shape public policies and look for ideas to hone their craft. In its first part, the book discusses the foundations of public policy as a scientific discipline: the reader will discover how this discipline originated, what documents can result from the political process, and what theories actually make the process of shaping policies roll. The reader will receive guidance on how to analyse and formulate a public policy and what makes a public policy analyst. The second part of the book, devoted to the methods and methodologies of analysing and creating public policies is structured along the basic model of the policy analysis process – ranging from problem delineation to selecting a solution to implementation and evaluation. Nor is there forgotten the important question of general methodology of research in public policy and a survey is provided of the basic methods of data collection and analysis.

The book addresses the following issues:

- What is an internal policy problem and how it should be solved?
- How best to define public policy goals and criteria?
- Where to find variant solutions of problems?
- How to forecast the results and effects of certain policies?
- How to compare variant public policies?
- How best to implement approved policies?
- How to measure and evaluate outcomes of public policies and programmes?

Chapters on Security



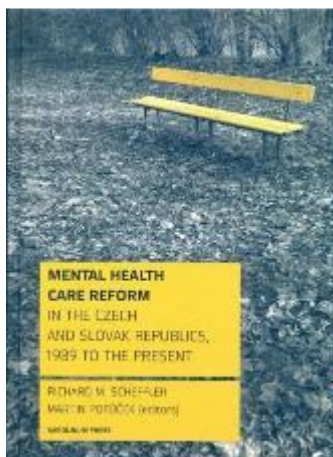
Editors: Balabán, Miloš - Duchek, Jan - Stejskal, Libor
Press Karolinum, Prague 2008

Number of pages: 430

ISBN: 978-80-246-1440-3

The book *Chapters on Security* takes the broad context to study the process of ensuring the security of the Czech Republic on national and international level. Its chapters deal with the theoretical aspects of security, the legal and economic dimensions of providing security and the functional structure, mutual relationships and components of a security system. Attention is paid also to the international security framework, especially in view of the Czech Republic's membership in the EU and NATO.

Mental Health Care Reform in the Czech and Slovak Republics, 1989 to the Present



Editors: Scheffler, Richard - Potůček, Martin
Press Karolinum, Prague 2008

Number of pages: 258

ISBN: 978-80-246-1466-3

This book is the result of long-term cooperation between CESES and the School of Public Health of the University of Berkeley in California. A research team of Czech, Slovak and American experts systematically analysed the development of mental health care in the Czech Republic and Slovakia during the radical socioeconomic changes after 1989.

Leadership of Czech Elites



Authors: Pavol Frič et al
Nakladatelství Grada, Prague 2008
Number of pages: 296
ISBN: 978-80-247-2563-5

"Leader" and "leadership" evoke unpleasant reminiscences in the large part of the Czech population of the two totalitarian regimes that ruled the country for the best part of the 20th century. One of them was fascism with its "fuehrerprinzip", and the second was socialism with its infamous cult of proletarian leaders. Thus, leadership seemed to have been forever stigmatized by the likes of Hitler and Stalin. But few people deny that a prosperous company needs well-doing elite while citizens willingly and obediently follow their leaders of their own free will. The Czech elites also want but fail to be leaders of society. In public eyes, they are not the right elites as they lack the image of competent and incorruptible people in the right place.

Czechs love to see their elites brought down to their knees in plebeian dirt and nobody seems to be in a position to join the elite rank of leader. **Elites** are happy pretending leadership while the general public excuses its shortcomings by the bad example put out by the elites. Both sides are in fact happy to share a less-demanding environment.

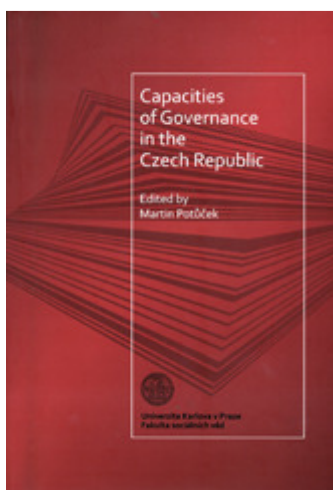
Strategic Choices for Czech Society: Theoretical Solutions



Editors: Potůček, Martin - Musil, Jiří – Mašková, Miroslava
Sociologické nakladatelství (SLON), Prague 2008
Number of pages: 375
ISBN: 978-80-86429-86-1

The book offers theoretical solutions enabling a more thorough definition of the strategic challenges and implications facing the Czech Republic. Firmer foundations are provided for the probe in the impact of globalization and European integration on the Czech Republic as well as the delineation of its inner roles and development trends. The focus is on the dynamically developing correlation of three key regulators of people and institutions: market, state and the civic sector. The book identifies the resources and capitals the society has to find adequate responses to key challenges. The social and cultural factors of development are discussed. An explanation of the complex coexistence of the public and the elites is provided. The book specifies the criteria of desirable development of Czech society, namely the quality and sustainability of life (whereby the criteria of desirable development of Czech society are given priority, namely quality and sustainability of life including economic growth, social justice in conjunction with social cohesion, and ecological responsibility and safety). Finally the book discusses the nature and pre-requisites of strategic governance as a tool to implement strategic choices.

Capacities of Governance in the Czech Republic



Editor: Martin Potůček
Matfyzpress, Prague 2008
Number of pages: 200
ISBN: 978-80-7378-038-8

This is a book on the problems and perspectives of governance in the Czech Republic. Here the focus is on the specific internal factors that influence the quality and capacity of governance in the Czech Republic as well as on the international context, where apart from the globalization processes the major factor is the inclusion of the Czech Republic in the institutional structures of the European Union.

CESES Papers

A CESES series of professional papers by Staff Members and other fellow researchers

Periphery Close Up. A study of three peripheral communities and their neighbours	Abramuszkinová E., Kučerová E., Šmídová M.
Internal Peripheries of the Czech Republic, Social Cohesion and Social Exclusion	Musil J., Müller J.

Prague Social Science Studies Prague Social Science Studies (PSSS)

Prague Social Science Studies provides a platform for coordinated joint publication of working papers produced by the research plan teams similarly to the other research projects executed by the Faculty of Social Sciences of Charles University in Prague. The PSSS mission is to enhance the interdisciplinary character of scientific research endeavors.

These studies are available at <http://www.ceses.cuni.cz/ceses-113.html>

Megatrends of global development	Balabán M.
EC-recommended methods to upgrade public administration and its implementation in the Czech Republic	Paterová H.
Internal, foreign and security policies of the Russian Federation at the close of the first decade of the 20 th century and their likely development	Balabán M.
Education in the Czech Republic: Current situation and developmental trends	Veselý A., Mouralová M.

Significant Events

Seminars, conferences, roundtables and research outcome presentations are important components of the CESES activities. They serve as tools in fulfilling our mission of promoting dialog with experts, political leaders, public administration officials, representatives of the public sector, and citizens. All events listed below took place in Prague.

Conference/seminar	Description	Date
Further stage of MOD transformation	Workshop hosting Chief of Staff Vlastimil Pícek who presented another stage of transforming the Ministry of Defence of the Czech Republic	16.01
Strategic choices of the Czech Republic	Workshop with Professor Jan Švejnar, candidate for the President of the Czech Republic, organized by CESES FSV UK and CERGE-EI.	28.01
Security development trends bezpečnostního vývoje	A workshops during which Miloš Balabán presented security experts with the main trends of security development in 2008	20.02
EU Security Policy Priorities	Workshop on current and future EU goals and the importance of Czech EU presidency in the first half of 2009; organized by CESES Security Policy Center; presence of European Commission in the Czech Republic. Media partner: EurActive.cz	28.02
Social cohesion and economic competitiveness in long-term development perspective	The seminar and workshop discussed theoretical conceptions and methods of research of relationships between social cohesion and economic competitiveness in long-term perspective of the Czech Republic identified possibilities of further progress in research of this field at CESES.	19.03
Civil service for young people	Opening public debate on strategic innovation and introducing civil service for young people	20.03
Schengen System and the Czech Republic	Workshop for Czech security community: Schengen System and the Czech Republic: Situation, experience and perspectives. Organized by: CESES Security Policy Center, European Commission Office in the Czech Republic. Media partner: EurActive.cz.	28.03
Chapters on Security	Launching the book "CHAPTERS ON SECURITY" released by Charles University's Karolinum Publishers.	23.04
Civil Protection Programmes till 2013	Workshop hosting Maj.-Gen. Miroslav Štěpán, General Director of the Interior Ministry Fire Rescue Corps, who briefed the security committee on civil protection programs for the period until 2013.	23.04
Outcomes of NATO Summit in Bucharest	Workshop organized by the American Center of the U.S. Embassy in Prague, CESES and Romanian Embassy.	11.04

Governance of Problem: Politics and analysis of problem definition	Lecture by Professor Robert Hoppe, School of Management and Governance, University of Twente, Netherlands	30.04
Social Audit, Social Accounting and Accountability	CESES-organized international conference on "Visions and Strategies of Development of Czech Society within the EU", a FSV and FF UK research project	15-16.05
Research of Czech society values	Working conference to prepare technique for a major empirical research project, "Distances and Values 2008" and to discuss the book and almanac "Research of Values in the Society of the Czech Republic"	22-24.05
Reform of the Czech System of Intelligence Services: Solutions, limitations and perspectives	Workshop panelists: Miloš Balabán, head, CESES Security Policy Center; Dr. Pavel Štalmach, MBA, former First Deputy Minister of Defense; František Bublan, Chairman, Security Committee of the Parliament of the Czech Republic; Gen. Miroslav Krejčík, former Director of VOZ and VZ; Dr. Jiří Růžek, former head of Main Office of VOZ and BIS; Gen. Andor Šándor, former chief of the Military Intelligence Service	26.05
EU Security Strategy and Community Security and Defense Policies	Workshop organized by CESES and Czech office of the Friedrich-Ebert-Stiftung foundation	29.05
CIISS Beijing	Working meeting of members of the CESES Security Policy Center and the China Institute of International and Strategic Studies (CIISS) in Beijing.	02.06
The Main Milestones of Security	Gen. Antonín Rašek met with 16 cadets (including two women) of the United States Military Academy in West Point to discuss Czech Army transformation after 1989.	04.06
Tertiary Education	Strategic innovation. Opening a second public debate of strategic innovation blending together tertiary education, research, development and innovations.	10.06
Foreign Policy and Security Strategies of Presidential Candidates: A real change?	Discussion highlighted panelists' views on the role and position of the United States in the international community in anticipation of change of the White House Administration. The panelists were: Otto Pick, Foreign Ministry Diplomatic Academy Jiří Pehe, Director, New York University of Prague Jiří Schneider, Program Director, PSSI Miloš Calda, Head, American Studies, FSV UK Prague Jakub Kašík, CESES FSV UK, Prague	17.06
Mental Health Care Reform in the Czech	Launch of the book "Mental Health Care Reform in the Czech and Slovak Republics, 1989 to the Present"	19.06

and Slovak Republics, 1989 to the present	under the auspices of Petr Háva, Head of Department of Public and Social Policies, FSV UK; Stephen Mayberg, Director of California Department of Mental Health; Richard M. Scheffler, Professor of Health Economics and Public Policy at the University of California, Berkeley; and Jan Ámos Víšek, Dean of the Charles University Faculty of Social Sciences.	
Afghanistan, Seven Years After	Workshop organized by the American Center of the U.S. Embassy in Prague, United National Information Centre in Prague and CESES Security Policy Center	09.09
The Velvet Revolution: Were we naïve?	Workshop organized by the Society for Sustainable Development, CESES and the Czech Club of Rome Association	04.11
Security Strategies for Europe: New priorities and new threats	International conference under French EU Presidency organized by the CESES Security Policy Center and the Fire Rescue Corps Institute of Civil Protection, with the kind support of the French embassy in Prague and the European Commission Office in the Czech Republic. The conference was held under the auspices of French Ambassador Charles Fries; Prague 6 Mayor Tomáš Chalupa; Dr. Libor Rouček, First Deputy Chairman of the Foreign Committee of the European Parliament; Maj.-Gen. Miroslav Štěpán, General Director of the Interior Ministry Fire Rescue Corps; Dr. Alexandr Vondra, Deputy Czech Prime Minister for European Affairs; and Dr. Lubomír Zaorálek, Deputy Speaker of the House of Deputies of the Parliament of the Czech Republic.	14.11
Values and Empirical Sociological Research in Czech Society	The conference presented contributions to the book "Research of Values in Czech Society" and peer reviews.	18.11
Advisory Board Meeting and Book Launch	Meeting of the CESES Advisory Board and launch of "Strategic Choices for Czech Society: Theoretical Solutions.	27.11
Impact of Financial Crisis and Global Recession on the Czech Economy	Workshop with the main themes: Is the financial crisis primarily only an economic problem? Could Eurozone membership be an asset in times of global instability? And how does the financial crisis impact the average Czech household? The panelists were Ondřej Benáček, MSc. (Penta Investments); Dr. Tomáš Sedláček (ČSOB); Marek Loužek, PhD. (CEP); and Erik Best, U.S. publicist. The conference was anchored by Professor Vladimír Benáček.	01.12
Social and Cultural Cohesion in a Differentiated Society	Final examination of project. Presenting customer with the outcomes of a four-year research at the	10.12

Ministry of Labour and Social Affairs.

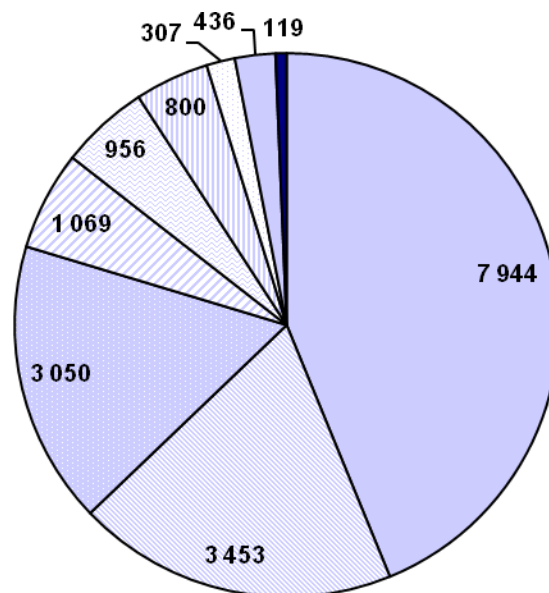
Organized Business Interests in Changing Environments. The Complexity of Adaptation	Expert discussion marked the launch of the book "Organized Business Interests in Changing Environments. The Complexity of Adaptation" by Jürgen R. Grote, Achim Lang and Volker Schneider (eds.)	12.12
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ARTICLES PUBLISHED BY POPULAR PRESS

Život na okraji (<i>Life on the Edge</i>)	Musil J.	Lidové noviny	26.01
Tlusté knihy se nečtou (<i>Who Reads Thick Books?</i>)	Potůček M.	Reflex	21.02
Zboží hodně, vizí málo (<i>Goods Galore, Visions Scarcer</i>)	Frič P.	Reflex	06.03
Zachrání Alianci usmíření v Afghánistánu? (<i>Will Afghan Reconciliation Save the Alliance?</i>)	Balabán M.	Právo	10.03
Protiraketové otazníky (<i>Antimissile Defense Questions</i>)	Balabán M.	Právo	22.03
Lze ještě věřit Ústavnímu soudu? (<i>Could the Constitutional Court Be Trusted?</i>)	Rašek A.	Právo	31.03
Česká společnost na křižovatce hodnot? (<i>Czech Society at the Crossroads of Values?</i>)	Prudký L.	Katolický týdeník	15. 08
O Alianci se rozhoduje v Afghánistánu i Kosovu (<i>The Fate of the Alliance is Being Decided in Afghanistan and Kosovo</i>)	Balabán M.	Právo	09.05
Neumíme si dobře vládnout (<i>We Don't Know How to Govern Ourselves</i>)	Potůček M.	Literární noviny	25.08
Kulhavé hodnoty, kulhavá transformace (<i>Lame Values, Lame Transformation</i>)	Prudký L.	Právo	10.07
Obří migrační vlny na obzoru (<i>Migration Tsunami in the Offing</i>)	Balabán M.	Právo	16.07
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Porazí vousáči Alianci? <i>(Will Bearded Men Defeat the Alliance?)</i>	Balabán M.	Právo	23.12

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